Revenue Monitoring Report 2021/22 – Quarter 1 (to 30 June 2021)

REPORT TO EXECUTIVE



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PORTFOLIO Resources and Performance

Management

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PURPOSE

- 1. To report the forecast outturn position for the year as at 31 March 2022 based upon actual spending and income to 30 June 2021.
- 2. Members are asked to note the financial impact of the Coronavirus pandemic as can be seen in paragraph 5. In view of these exceptional times the revenue monitoring position is uncertain.

RECOMMENDATION

- **3.** The Executive is asked to:
 - a. Note the projected revenue budget forecast position of a net overspend of £195k, as summarised in table 1 and detailed in Appendix 1.
 - b. Note that further income compensation is to be received for the period April June 2021. Where these income losses are more than 5% of a council's planned income from sales, fees and charges, the government will cover them for 75p in every pound lost. See paragraph 13 for further details.
 - c. Approve the establishment of a new collection fund deficit reserve. See paragraph 6 for further details.

The Executive is also asked to seek approval from Full Council for:

- d. The latest revised net budget of £15.419m as shown in Table 1, and
- e. The net transfers from earmarked reserves of £1.816m as shown in Appendix 2.

REASONS FOR RECOMMENDATION

4. To give consideration to the level of revenue spending and income in 2021/22 as part of the effective governance of the Council and to ensure that appropriate management action is taken to ensure a balanced financial position.

SUMMARY OF KEY POINTS

5. Financial Impact of Covid -19

This report shows the forecast outturn position based on the net budget forecast within the current reporting period. In previous years, the focus of this report has been on the net budget forecast and the achievement of the savings targets. Due to the Coronavirus pandemic, this year is a continuation of the 2020/21 financial year with the focus instead being on the forecast reductions in income and increases in expenditure together with an evaluation of progress against savings targets. Due to the continuing uncertainty around the pandemic, it is difficult to predict the ongoing impact on the potential year end outturn. At the end of the current reporting period, the forecast year end net budget deficit stands at £194k. This is after taking into consideration an estimated £0.237m to be reclaimed under the Sales, Fees and Charges Compensation Scheme and £0.719m of direct Central Government funding received to date. The deficit is based upon forecast income and expenditure as at the end of Quarter 1, a time at which there are many future unknowns. The budget is being continually monitored.

Members will recall that £0.860m from Tranche monies received in 2020/21 was set aside in an earmarked reserve to help cover for any future shortfalls in income/increases in expenditure. The current forecast deficit will initially be met from the Central Government funding received to date, with the balance from the monies set aside in 2020/21. Due to the uncertainty of the pandemic, the Council is only able to focus on the short-term impact of the pandemic with the long-term impact still uncertain. There is the potential for increased costs and income losses over the longer term.

6. Collection Fund Deficit Reserve

Members may recall that the Government announced that the 2020/21 collection fund deficit would be spread over the following three years. The total deficit for 2020/21 was £5.264m of which £0.190m relates to council tax and £5.074m to business rates. This is after taking into account £0.079m of funding from the Government's Tax Income Guarantee scheme, which funds 75% of any losses attributable to the 2020/21 financial year. When spread over the three-year period, the annual deficit equates to £1.755m. This is funded from the Council's revenue budget. To help mitigate the impact on the revenue budget it is proposed that a Collection Fund Deficit Reserve is established which will be funded from monies previously set aside in the Volatility Reserve. This will allow funds to be transferred annually from the reserve to offset the annual deficit charge and minimise the impact on the annual revenue budget.

7. Revenue Budget Monitoring Process

All budget holders are required to review their budgets on a monthly basis. Three in-year reports on revenue budget monitoring are presented to the Executive and Scrutiny Committee during the course of the financial year. This is the first in-year report for 2021/22. In addition to these three reports there is a final report for revenue to consider the actual spending at the end of the financial year compared with the revised revenue budget. Under the scheme of delegation each budget area is delegated to a Head of Service who remains accountable for the effective discharge of financial management as an integral part of achieving strategic objectives and in turn meeting service delivery priorities.

All Heads of Service have been asked to consider their budgets and provide information and details of any actual or anticipated significant variations between spending / income and budgets.

8. Budget Changes

Since the budget was approved, the following proposed budget changes have been made and are shown in Appendix 1:

- Virements approved by Heads of Service and Management Team.
- Decisions confirming additional awards of grant and contributions up to £50k approved by Heads of Service and Management Team.
- Executive Member for Resources and Performance Management decisions confirming additional awards of grant and contribution over £50k.
- Decisions made by the Executive.
- Transfers to/from Earmarked Reserves in respect of grants/contributions and also approved carry forwards from 2020/21 (Appendix 2).

Members are asked to approve the latest revised net budget of £15.419m as shown in Table 1.

9. Revenue Budget Summary

Table 1 shows a summary by service area of the revised budget for the year along with the current forecast as at the end of Q1 and the anticipated variance.

At the end of Q1 the net budget forecast is currently £195k deficit. Incorporated into the budget are two savings targets: a £169k salary savings target and a £79k non salary savings target. This report would normally focus on the savings identified in year and the achievement of these targets. In the current circumstances this is not feasible. The net budget forecast of £195k deficit is based upon the latest estimates of income and expenditure, of which there are still many future unknowns. Consideration has only been given to the short-term impact of the pandemic and there is a high probability that the impact will be longer-term spanning future financial years, with increased costs and income losses.

10. Members will recall that savings totalling £0.182m were built in to the 2021/22 revenue budget to ensure that a balanced budget was achieved. As part of the budget monitoring process, progress against the achievement of these savings is to be monitored in year, details of which can be seen below:

| Description | Saving | Progess of |
|---|--------|------------------------|
| | £000 | Achievement |
| Reduction in Growth Lancashire subscription | 13 | Fully achieved. |
| costs | | Subscription payment |
| | | reduced. |
| Reduction in Regeneration Development | 11 | Forecast to achieve. |
| consultancy support budget | | Budget to continue to |
| | | be monitored. |
| Streetscene restructure and deletion of vacant | 10 | Fully achieved. |
| posts | 10 | Restructure complete. |
| Back-office efficiency savings within Green | 6 | Forecast to achieve. |
| Spaces | | Budget to continue to |
| | | be monitored. |
| Savings from the flexible retirement of 1 x post | 35 | Fully achieved. |
| Capitalisation of one officer renumeration costs | 28 | Fully achieved. |
| within Empty Homes | | |
| Operational Budget Savings - Streetscene | 10 | Forecast to achieve. |
| | | Budget to continue to |
| | | be monitored. |
| Re-tender Stables Café at increased rent | 10 | Fully achieved. Target |
| | | income achieved. |
| Thompson Park pavilion rent | 5 | Budget to continue to |
| | | be monitored. |
| Efficiency savings - Burnley Leisure | 50 | , |
| | | Trust SLA agreed. |
| Reduce Parish Council Grants in line with funding | 4 | . , |
| reductions | | grants reduced in line |
| | | with saving required. |
| TOTAL | 182 | |

- 11. In February 2021 the Government announced details of £1.55 billion of un-ringfenced grant to support local authorities in 2021/22. Of this allocation, Burnley's share was £0.719m. In addition, an extension to the Sales, Fees & Charges Compensation Scheme for the first quarter of 2021/22 was also announced.
- **12.** Due to the ever-changing environment the budget position is fluid and is being continually monitored and reviewed. More detailed forecasts will be provided throughout the year as part of the budget monitoring reporting cycles.
- **13.** As previously mentioned the Government announced an extension to the 2020/21 Sales, Fees & Charges Compensation Scheme into the first quarter of 2021/22. Where these income losses are more than 5% of a council's planned income from sales, fees and charges, the government will cover them for 75p in every pound lost. Based on the estimated losses of income identified in this report, it is estimated that £237k can be claimed under the scheme.

Table 1: Revenue Budget Forecast Position 2021/22

| | | Reconciliation of Approved Budget & Funding | | Forecast position as at Quarter 1 | | | | |
|---|--|--|---------|--------------------------------------|----------------|--|---------------------------|----------------|
| | | Net Budget 2021/22 | | Revised Budget | Forecast Q1 | Forecast Net Income from Sales, Fees & Charges | Revised Forecast Q1 | Variance Q1 |
| | | £000s | | £000s | £000s | £000s | £000s | £000s |
| | | | | | | | | |
| а | Economy and Growth | 616 | | 774 | 844 | 0 | 844 | 70 |
| b | Policy and Engagement | 441 | | 700 | 710 | (7) | 703 | 3 |
| С | Management Team | 361 | | 361 | 361 | 0 | 361 | 0 |
| d | Sport and Culture Leisure Client | 728 | | 899 | 899 | 0 | 899 | (0) |
| e | Green Spaces and Amenities | 1,067 | | 1,177 | 1,261 | (50) | 1,211 | 34 |
| f | Streetscene | 3,125 | | 3,201 | 3,509 | (57) | 3,452 | 251 |
| g | Housing and Development Control | 458 | | 669 | 687 | (22) | 665 | (3) |
| h | Strategic Partnership | 3,935 | | 3,916 | 3,916 | 0 | 3,916 | 0 |
| i | Finance and Property | 532 | | 532 | 957 | 0 | 957 | 425 |
| j | Revenues and Benefits Client | (1,287) | | (1,287) | (1,055) | (101) | (1,156) | 131 |
| k | Legal and Democratic Services | 1,015 | | 1,017 | 979 | 0 | 979 | (38) |
| ı | People and Development | 235 | | 235 | 235 | 0 | 235 | 0 |
| m | Central Budgets - Other (includes corporate costs eg utilities, apprenticeship levy) | 890 | | 2,132 | 2,132 | 0 | 2,132 | 0 |
| | Central Budgets - Savings Targets (see Table 2) | (248) | | (248) | (248) | 0 | (248) | 0 |
| | | | | | | | | |
| | NET SERVICE BUDGET | 11,868 | | 14,077 | 15,186 | (237) | 14,949 | 872 |
| | | | | | | | | |
| | Pensions | 772 | | 772 | 772 | 0 | 772 | |
| | Provisions (Balance to be determined at year end) | 0 | | 0 | 0 | 0 | 0 | 0 |
| | Impairments (Provisions for Bad Debt) | 0 | | 0 | 0 | 0 | 0 | 0 |
| | Parish Precepts (Disbursement to Parishes) | 169 | | 169 | 169 | 0 | 169 | 0 |
| | Treasury (Investment Income & Expenditure) | 951 | | 951 | 992 | 0 | 992 | 41 |
| | Capital Financing | 1,240 | | 1,996 | 1,996 | 0 | 1,996 | 0 |
| | Earmarked Reserves (to / (from)) | (131) | | (2,547) | (2,547) | 0 | (2,547) | 0 |
| | Strategic Reserves (to / (from)) | 550 | | 1 | 1 | 0 | 1 | 0 |
| | | | | | | | | |
| | NET CORPORATE ITEMS | 3,551 | | 1,342 | 1,383 | 0 | 1,383 | 41 |
| | | | | | | | | |
| | Council Tax | (7,266) | \perp | (7,266) | (7,266) | 0 | (7,266) | 0 |
| | Parish Precepts (Receipts from Council Tax Payers) | (169) | | (169) | (169) | 0 | (169) | 0 |
| | Business Rates: Retained Income | (4,513) | | (4,513) | (4,513) | 0 | (4,513) | 0 |
| | Business Rates: S31 Grants (For award of business ra | | | (1,442) | (1,442) | 0 | (1,442) | 0 |
| | Prior Year Collection Fund (Surplus)/Deficit | 632 | | 632 | 632 | 0 | 632 | 0 |
| | Revenue Support Grant | (1,649) | | (1,649) | (1,649) | 0 | (1,649) | 0 |
| | New Homes Bonus | (564) | - | (564) | (564) | 0 | (564) | 0 |
| | Other Government Grants | (449) | - | (449) | (449) | 0 | (449) | 0 |
| | FUNDING | (15,419) | | (15,419) | (15,419) | 0 | (15,419) | 0 |
| | | | | | | | | |
| | BUDGET BALANCE | (0) | | (0) | 1,149 | (237) | 913 | 913 |
| | LA Support Grant Allocations 21/22 | 0 | | 0 | (719) | 0 | (719) | (719) |
| | • • | | | | | | | |
| | Forecast Budget Gap Excluding Collection Fund | (0) | | (0) | 430 | (237) | 195 | 195 |

14. SAVINGS TARGETS

As previously mentioned, in setting the budget it was assumed that two savings targets would be achieved: £169k salary savings from not filling posts immediately and £79k in year savings/additional income target. In light of the financial pressures incurred as a result of the Coronavirus pandemic the operational underspend target may not be achieved. The salary savings target may be achieved due to staff turnover and vacant posts. At present the forecast budget overspend is £195k. This is after Central Government funding has been taken into consideration. A summary of the in-year targets and the projected budget forecasts categorised by salary and non-salary expenditure as at the end of Q1 can be seen in Table 2 below:

| Table 2: Summary of Corporate Savings | | | |
|---|---------|-------------|-------------|
| | | | Balance of |
| Savings | Revised | Savings | Savings yet |
| Savings | Budget | Forecast Q1 | to be |
| | | | Identified |
| | £000 | £000 | £000 |
| Salary Savings | (169) | 21 | (148) |
| Non-Salary Savings | (79) | (536) | (615) |
| TOTAL | (248) | (515) | (763) |
| Less Sales, Fees and Charges Compensation | | | 237 |
| Less Central Government Received | | | 719 |
| TOTAL SAVINGS YET TO BE IDENTIFIED | | | (195) |

Salary Savings Target

The position at the end of Q1 is that £21k of salary savings have been secured to date as can be seen in Table 2 above, leaving a shortfall of £148k to identify throughout the remainder of the year.

Non-Salary Savings Target

The latest position is that the estimated reduction in income and increased expenditure has increased the balance of non-salary savings yet to be identified to £615k.

The combined balance of savings (salary and non-salary) yet to be identified totals £763k which is reduced to a net budget deficit of £195k once Central Government funding received to date has been taken into consideration. The above estimates are based on forecasts at the end of Quarter 1, when there are still many future uncertainties. As such the budget is fluid in nature and may change (positively or negatively) as the year progresses.

15. SERVICE REPORTS

15.1 Departmental budgets and current forecast for each service area can be found in Appendix 1. Summarised below by service area are narratives explaining movements in the projected forecast along with any issues or concerns to be highlighted.

a. Economy and Growth

Forecast Variance: £70k net overspend

Salary savings (£6.5k) due to a new employee starting on a lower SCP than estimated when the budget was prepared.

Reduction in stall income and service charge income at the Market Hall (£69k) based on the number of stalls occupied to date (leased and non-leased). There are a number of leases due for renewal this year, which if renewed may partially reverse this estimate. In addition, the take up of non-leased stall occupation may increase once the impact of the pandemic starts to subside. Forecast reduction in storage and utility recharges (£7.5k) due to current occupation levels.

b. Policy and Engagement

Forecast Variance: £3k net overspend

Reduction in Graphics external income (£10k) due to reduced demand as a result of the pandemic of which it is estimated that £7k can be claimed under the Sales, Fees & Charges Compensation Scheme.

c. Management Team

Forecast Variance: £0

There are no variances or issues of concern to report in this quarter.

d. Sport and Culture Leisure Client

Forecast Variance: £0k net overspend

Quarter 1 has been positive for the Leisure Trust, although still operating under restrictions they have seen higher than expected usage in all of their re-opened venues, which has been positive. The Trust has had staffing problems in respect of them having to isolate when contacted by NHS Test & Trace and have had to close some sites temporarily in order to keep the busier sites open. The Mechanics has remained closed throughout and they aim to have the autumn programme up and running from September onwards. When the budget planning process for the 2021/22 financial year was started in January 2021 the Trust had a funding gap of £1.2m, this had reduced to £778k at the start of the financial year. Based on actual usage over this quarter this has now reduced further and a shortfall of £278k is predicted, which may rise or fall depending on a return to normal trading, restrictions being reimposed and most importantly consumer confidence. The Council and Trust have worked together to access funds such as the National Leisure Recovery Fund and will continue to seek out opportunities if and when schemes become available. Compared to the national picture the Trust is in a very good place with no debt from the previous financial year 2020/21.

e. Green Spaces and Amenities

Forecast Variance: £34k net overspend

Reduction in Towneley admission and events income (£17k) due to the hall being closed until mid-May and reduced football income (£2k). It is estimated that £14k can be claimed under the Sales, Fees and Charges Compensation Scheme.

Reduced burial/cremation income (£65k), consisting of interment/cremation income, erection of monument and wall plaques. Due to the increase in need in 2020/21 due to the pandemic, it is forecast that there will be a reduced need in the current financial year. It is estimated that £36k can be claimed under the Sales, Fees and Charges Compensation Scheme.

f. Streetscene

Forecast Variance: £251k net overspend

Additional recharge income (£2k) from the household waste contract to reflect the current services offered, offset by additional expenditure in relation to the Dog Warden contract (£7k), again to reflect the services offered.

Reduction in licences income (£15k), of which it is estimated that £10k can be claimed under the Sales, Fees and Charges Compensation Scheme.

Reduction in recharge income and FPN income (£4k) of which it is estimated that £3k can be claimed under the Sales, Fees and Charges Scheme.

Reduction in car parking income (£283k), in part due to the 'Free after 3' Scheme and also due to period of 'lockdown' leading to reduced footfall in the town centre. Of this reduction in income £23.6k is attributable to the 'Free after 3' scheme. This is lower than the £27k loss estimated when the scheme was approved. It is estimated that £44k of lost car park income can be claimed under the Sales, Fees and Charges Compensation scheme (the losses attributable to the 'Free after 3' scheme cannot be claimed for).

g. Housing and Development Control

Forecast Variance: £3k net underspend

An estimate of Building Control joint working fees between the Council and Blackburn with Darwen Borough Council are calculated annually and reconciled at year end. Following the annual reconciliation of 2020/21 charges paid (£14k) has been repaid to the Council as an overpayment.

Reduction in renovation grant income (£33k) due to a reduction in grants carried out due to the pandemic. It is estimated that £22k can be claimed under the Sales, Fees and Charges Compensation Scheme,

h. Strategic Partnership

Forecast Variance: £0

There are no variances or issues of concern to report in this quarter.

i. Finance and Property

Forecast Variance: £425k net overspend

Salary savings (£7k) in respect of 2 vacant posts. The recruitment process to replace the posts is due to commence imminently.

Increased provision for bad debts (£430k) on property rental income due to the uncertainty around the collection of income due to the pandemic. Reduction in bus station departure income (£2k).

j. Revenues and Benefits Client

Forecast Variance: £131k net overspend

Reduced revenues and benefits court fee income (£232k) due to a reduction in the number of court sessions held. It is estimated that £101k can be claimed under the Sales, Fees and Charges Compensation Scheme.

k. Legal and Democratic Services

Forecast Variance: £38k net underspend

Forecast reduction in insurance costs (£40k) based on estimated renewal costs.

Reduced income from the hire of rooms at the Town Hall (£2k) due to the Hall Closure.

I. People and Development

Forecast Variance: £0k net overspend

There are no variances or issues of concern to report in this quarter.

m. Central Budgets

Forecast Variance: £0k net overspend

There are no variances or issues of concern to report in this quarter.

n. Corporate Items

Forecast Variance: £41k net overspend

The early repayment of a long-term loan has resulted in a reduction in interest income to be received (£40k). In addition, an estimated increase in treasury management consultant fees payable (£1k) following the completion of a contract benchmarking exercise.

o. Funding

Forecast Variance: £719k net underspend

Local Authority support grant received to help fund the ongoing costs of Covid-19.

16. EARMARKED RESERVES

The council holds a number of earmarked reserves, details of which can be seen in Appendix 2 which shows the opening balance at the start of the year and any in quarter movements.

A summary of the reserves can be seen in Table 3 below:

| Table 3: Summary of Res | serves | | | |
|--|---------------------------|-------------------|--------------------------------|------------------|
| | Transformation Reserve | Growth Reserve | Other Earmarked Reserves | TOTAL |
| | cooo | cooo | cooo | |
| | £000 | £000 | £000 | £000 |
| Balance as at 01/04/21 | (1,992) | (1,538) | (11,090) | £000 (14,621) |
| Balance as at 01/04/21 Movement in Q1 | | | | |

Included within the reserve balance above is the £0.860m from Tranche monies received in 2020/21 that was set aside to help cover for any future shortfalls in income/increases in expenditure.

Any savings proposals for 2021/22 that are subsequently adopted and include proposed reductions in posts, will require the cost of any redundancies to be met in the current financial year.

17. CAPITAL FINANCING

17.1 Included in the revenue budget is a revenue contribution to capital outlay (RCCO) of £0.777m. This is where revenue funds are used to finance capital schemes. The contribution of £0.777m relates to vehicle and machinery replacement (£175k), refill fountains (£21k), Pioneer Place (£63k), Burnley-Pendle Growth Programme (£300k),

Lower St James St Historic Action Zone (£185k) and Finsley Wharf & Canal Towpath improvements (£33k).

FINANCIAL IMPLICATIONS AND BUDGET PROVISION

18. As shown in the body of the report.

POLICY IMPLICATIONS

19. The revenue budget determines the extent to which the Council's strategic objectives can be pursued and achieved.

DETAILS OF CONSULTATION

20. None

BACKGROUND PAPERS

21. None

FURTHER INFORMATION

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PLEASE CONTACT:

ALSO

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